Incoming Board of Directors for the Montgomery County Green Bank

June 22, 2016



Hope Brown VP and Chief Compliance Officer, Calvert Funds

Hope Brown joined Calvert in 2014 as Vice President and Chief Compliance Officer, Calvert Funds. Brown is responsible for all aspects of the Funds' compliance program including the development and administration of the Funds'

policies and procedures, and the oversight of the Funds' primary service providers. She has worked in the financial industry since 1995, and has experience in mutual fund, investment adviser and broker-dealer compliance as well as risk management and vendor management and oversight. Prior to joining Calvert Investment Management, Inc., Brown was associated with Wilmington Trust Investment Advisors, Inc. where she served as Vice President, Chief Compliance Officer for the Wilmington Funds. Brown also spent five years as an Assistant Vice President, Risk Management and Compliance Lead Manager, at T. Rowe Price Associates, Inc.

Brown is a member of the Investment Company Institute Chief Compliance Officer and Investment Advisers Committees, and the National Society of Compliance Professionals. She also currently serves on the Board of Directors of Associated Black Charities. Ms. Brown graduated cum laude with a BA in English from the University of Maryland, College Park.



Lisa Feldt
Director of the Department of Environmental Protection,
Montgomery County, Maryland

Lisa Feldt serves as the Director of the Department of Environmental Protection in Montgomery County, Maryland. She oversees four divisions comprising solid waste management, watershed management, and environmental policy and

compliance, and water and wastewater management comprised of 166 personnel and a combined budget of approximately \$131 million. She is responsible for County programs and legislative initiatives on sustainability, energy, air quality, noise, climate change, litter, streams/watersheds, stormwater and more than a dozen other areas that impact the environment.

Before serving in local government, President Obama appointed Feldt in 2009 as the Deputy Assistant Administrator for the Office of Solid Waste and Emergency Response at the U.S. Environmental Protection Agency (EPA). There, she oversaw the EPA programs that clean up the most toxic sites in the country and manage solid and hazardous waste infrastructure. In 2013, she was asked to serve as the

Associate Deputy Administrator at the U.S. Environmental Protection Agency as a leading environmental policy figure. She also served as the Acting Deputy Administrator from August 2014 to October of 2014.

Feldt began her career in the early 1980s as an environmental engineer at EPA, where she worked on the remediation of Love Canal, the site that led to the creation of the Superfund program, and helped develop EPA's national radon program. She holds a Bachelor of Science degree in Civil Engineering from George Washington University.



Michael Gergen Partner, Latham & Watkins

Michael Gergen, a partner in Latham & Watkins' Washington, D.C. office, is a member of the Energy Regulatory and Markets Practice as well as the Project

Finance Practice. Gergen has extensive experience developing practical applications of economics, finance and regulatory law to assist clients involved in the electric, natural gas and other network industries in the United States and internationally. He represents entities involved in electric generation, transmission and distribution, natural gas transportation, storage and distribution, electric and natural gas marketing and trading, and finance, as well as international governments and financial institutions. Gergen also assists clients regarding federal and state financing support and incentive programs for clean energy technologies, products and services; and has served as an economist for an investor-owned public utility, as well as an economic consultant for a state energy commission.

Gergen has given a variety of speeches on energy regulatory and policy matters. He is a member of the Federal Energy Bar Association and the American Bar Association. He was selected for inclusion in The Best Lawyers in America 2012 as a recommended attorney in Energy Law. Gergen is an Adjunct Professor of Law and is a member of the Board of Advisors for the Institute for Policy Integrity at the New York University School of Law.



Bert Hunter Executive Vice President and Chief Investment Officer, Connecticut Green Bank

As Chief Investment Officer of the Connecticut Green Bank, Bert Hunter leads the finance team's development of new and innovative financing programs that attract more private capital to scale-up the state's clean energy investments, including

energy efficiency, renewables and alternative fuel vehicles and associated infrastructure.

Hunter was Vice President of Finance and Chief Financial Officer of Spectrum Capital, Ltd, an investment bank focused on commercial aircraft finance and investment in U.S. electric power generation. He was accountable for all financial control and served as the company's senior risk officer, overseeing all extensions of credit and investment of the firm's capital. Prior to Spectrum, Hunter was the treasurer of the international leasing company of Chemical Bank, where he managed the funding for a ion-dollar portfolio of aircraft and equipment loans and leases outside the United States.

Hunter is an alumnus, a former Trustee and former member of the Board of Visitors of Wake Forest University (BS) and received his MBA from the Wharton School at the University of Pennsylvania.



Brian Marconi Senior Manager, CPA, CohnReznick LLP

Brian Marconi, CPA, is a member of the Firm's Renewable Energy Industry Practice and has more than 11 years of public accounting experience with 8 years specialized in the renewable energy industry servicing closely held and publicly traded clients.

Marconi has led the audit of various renewable energy developers, project entities, tax equity investment funds and engineering, procurement and construction contractors. In addition, Marconi has provided accounting consulting services to renewable energy companies assisting them with developing accounting policies and writing technical accounting positions on various topics impacting the renewable energy industry such as hypothetical liquidation at book value, asset retirement obligations, variable interest entities, and various commodity contracts. Marconi has completed numerous cost certification examinations of eligible basis on both Investment Tax Credits under IRC Section 48 and US Treasury Grants under Section 1603 of the American Recovery and Reinvestment Act of 2009. Brian holds a Bachelor of Science, Accounting from the University of Delaware.



Zachary Marks
Assistant Director of New Development, Housing Opportunities
Commission

Zachary Marks is the Director of New Development at the Housing Opportunities Commission (HOC). Marks is directly responsible for the execution of the acquisition and development activities of the Real Estate Division at HOC, which currently has nearly \$1 billion of active real estate development transactions in the pipeline. He has over ten years experience in real estate acquisition and ground-up development preserving and delivering a combination of market rate, mixed-income, and affordable housing in more than a dozen major markets throughout the United States.

Marks has seasoned expertise with multiple financial instruments and structures including tax-exempt bonds (both publically sold and privately placed), 4% and 9% Low Income Housing Tax Credits, Payment in Lieu of Taxes, Tax Increment Financing, HOME funds, Total Return Swaps, hedges, conventional private equity and debt, mezzanine financing, and many other sources of soft funding.

Marks received his MBA from UNC Chapel Hill with a concentration in Real Estate. He also holds a master's degree in Education from Johns Hopkins University and an undergraduate degree in Journalism from the University of Richmond.



Bonnie Norman Chief Marketing Officer, E3 International

Bonnie Norman is a longtime Montgomery County resident, a champion of environmental sustainability, and a founding partner and chief executive of two clean energy professional services firms based in Montgomery County--advancing

energy efficiency and renewable energy both here and around the world. Since 2006, she has served as a governing board leader of Children's National Health System (and Hospital) committed to innovation and engaged in improving the health and well-being of our local and global community, especially its most vulnerable children and families.

In her current roles and as a former commercial real estate executive with the firm now called JLL, as well as in marketing and management at IBM, Norman has built pivotal relationships, lead transformative initiatives, created new enterprises, and partnered with businesses, governments, and donor organizations at a senior level. She is a LEED AP, with an MBA and BA from Harvard University. The mother of 22-year-old triplets, Norman is a nature enthusiast who enjoys scuba diving and sustainable farming, including five acres currently in transition to a pollinator garden.



Bill Parsons

Executive Director of JDRF

Bill Parsons is the Executive Director of the JDRF Greater Chesapeake and Potomac Chapter, encompassing Maryland, the District of Columbia and Northern Virginia. JDRF (formerly the Juvenile Diabetes Research Foundation) is the global leader in Type 1 Diabetes research. In this capacity,

Parsons is responsible for raising a \$7.1 million annual budget and oversees 15 full-time staff across two offices – one in DC and one in Baltimore. Prior to this assignment, Parsons worked fourteen years for Congressman Chris Van Hollen (D-MD) - the last four as Chief of Staff - where he ran the

Congressman's office and was responsible for executing the Congressman's legislative agenda, including being the principal staffer on the Green Bank Acts of 2009 and 2014. While on Capitol Hill, Parsons's legislative portfolio included appropriations, budget, tax, financial services and energy and environmental policy.

A native New Yorker, Parsons is a graduate of Harvard University and lives in Bethesda, MD with his wife Kerry, daughter Natalie and son Will.



Bob Sahadi
Director, Energy Efficiency Finance Policy, Institute for
Market Transformation

Bob Sahadi leads the Institute for Market Transformation's (IMT) work to develop and expand energy efficiency financing solutions for homes and commercial buildings. This includes legislative initiatives such as the SAVE Act,

a proposal co-developed by IMT to factor energy cost savings into residential underwriting standards and home appraisal practices. IMT is a Washington, DC-based nonprofit organization promoting energy efficiency, green buildings, and environmental protection in the United States and abroad. IMT's work addresses market failures that inhibit investment in energy efficiency and sustainability in the building sector.

Sahadi was previously managing principal of GreenSpace Investment, a green residential financial advisory service. He has held senior positions at Fannie Mae, where he was vice president of product development and vice president of mortgage-backed securities. While at Fannie Mae, Sahadi oversaw the development of the corporation's energy-efficient mortgages and green innovations, including Smart Commute for location efficiency, HomeStyle for renovation lending, and a patented protocol to measure residential energy efficiency. He also managed the Home Counselor Online business platform, which served more than 2,000 housing counseling agencies nationwide.

Sahadi has held multiple positions in the federal government, at the U.S. Department of Housing and Urban Development, in the Executive Office of the President, and at the Federal Home Loan Bank Board, where he was chief economist. He has an MBA in finance and an M.A. in economics from the University of Cincinnati.



Stacy Swann
Founding Partner, Climate Finance Advisors LLC

Stacy Swann is passionate about the issue of climate change. She has close to two decades of experience in finance, fund management and development, including with the World Bank Group and the International Finance Corporation (IFC), the private sector arm of the World Bank and one of the leading investors and lenders into emerging markets promoting sustainable private sector investment in developing countries.

While at IFC, Swann led the development of polices for blending public funds to catalyze private sector investment, including approaches to structuring donor investments effectively to maximize private capital while creating meaningful impact. As Head of IFC's Blended Finance unit, Swann was responsible for managing more than \$750 million in donor funding for climate-smart investments, including managing the investment process and team that structured, negotiated and executed investments on behalf of donors, thereby "blending" public and private capital. She was also IFC's representative on many multilateral climate fund Boards and committees, including the Global Environment Facility, the Climate Investment Funds and the Green Climate Fund.

More recently, she has supported World Bank Group efforts to work with policy makers on issues related to climate finance, climate-smart fiscal policies and incorporating practical policy and investment approaches to managing climate risk. Prior to joining the World Bank Group, she worked in the private sector as a developer of infrastructure projects in India and Singapore.

Swann holds an MBA in finance and development economics from American University's Kogod School of Business, a Master's degree from Harvard University, and a Bachelor's degree from The City University of New York/Hunter College.

[Pending appointment]

Director of Finance (or their designee): To be determined

Note: The County anticipates the appointment of Alex Espinosa to serve as the new Director of the Department of Finance. The Green Bank Board of Directors will await his appointment and subsequent decision on filling this appointment on the Board.